KEYNOTE ADDRESS

DELIVERED BY
THE VICE-CHANCELLOR
OF THE UNIVERSITY OF AGRICULTURE, ABEOKUTA,

PROFESSOR OLUWAFEMI OLAIYA BALOGUN

TITLED
CHANGE: AN IMPERATIVE TO GLOBAL RELEVANCE.

AT THE 2-DAY RETREAT FOR GOVERNING COUNCIL MEMBERS HELD AT THE HERMITAGE GARDENS RESORT, AKODO, LAGOS ON MAY 13 & 14, 2010
OUTLINE

- UNIVERSITY MANDATE
- JOURNEY SO FAR
- TYPES OF UNIVERSITY
- UNAAB VISION & MISSION
- OUR ADMINISTRATION’S VISION & MISSION
- OUR GOALS
- IMPLEMENTATION OF 2000-2010 STRATEGIC PLAN
- 2010-2020 STRATEGIC PLAN
- SUSTAINABILITY OF "RAISING THE BAR OF EXCELLENCE"
- CONCLUSION
UNIVERSITY MANDATES

The University of Agriculture Act (1992), section 3.1 refer:

- TEACHING
- RESEARCH
- EXTENSION SERVICE/OUTREACH
JOURNEY SO FAR

- BICYCLE
- MOTORBIKE
- TRUCK
- LOCOMOTIVE TRAIN

SUCCESS = SUSTAINABLE SIGNIFICANCE

- The Great Challenge
- Mission For The Next Decade 2020

= ?

1988

2010

2020
TYPES OF UNIVERSITIES

FEDERAL UNIVERSITIES

CONVENTIONAL

SCIENCE & TECHNOLOGY

SPECIALIZED

DIFFERENT & BETTER
The University of Agriculture, Abeokuta shall evolve as a foremost Institution in the triad of Teaching, Research and Extension by attracting, managing and retaining appropriate human and material resources for the pursuit of the desired creative, imaginative and innovative change for sustainable agricultural and rural development in Nigeria.
To provide a conducive environment for the achievement of the University’s tripodal mandate of teaching, research and extension.

To develop relevant academic programmes.

To produce high-level manpower with the capacity for self employment in agriculture and allied professions.
UNAAB MISSION

To effectively disseminate and utilize research results through invigoration of extension services for improved agricultural production and food sufficiency.

To continuously enhance and effectively utilize resources and facilities.

To recognize and adapt to changes in the Nigerian environment.
To be a foremost specialized Institution dedicated to agricultural training, learning, research and extension services whose products are fully baked and globally respected.
Derivative of the founding fathers’ vision for the University

- An Hybrid of the vision 2000-2010 of UNAAB and Global vision for universities in the 21st Century
To consolidate on UNAAB’s Landmarks of Excellence and Legacy of Development as it metamorphosed into conventional University with Agriculture at its flagship programme.
OUR ADMINISTRATION’S GOALS

X-Ray of Challenges

- External
- Internal
OUR ADMINISTRATION’S GOALS

- External Challenges
  - Funding
  - Demand for University Education by Nigerians
  - Relevance of Academic Programmes
  - Access to Success
OUR ADMINISTRATION’S GOALS

- Internal Challenges
  - Resource Management
  - Provision of Infrastructural Facilities
  - Staff Shifting Demands
  - Student Expectations
  - Succession
  - Ethnic Policy
  - Security
  - Social and Institutional Vices
Strengthening the academic profile of entering students.

Strengthening the academic profile of the new faculty and the academic support for existing faculty.

Develop a curriculum that provides relevant skills for the 21st Century at both the undergraduate and graduate levels.

Strengthening academic standards and enriching campus intellectual and cultural life.
OUR ADMINISTRATION’S GOALS

- Increasing diversity of the faculty, staff and student body.
- Enhancing the campus facilities, buildings and systems.
- Strengthening or diversifying the university revenue base.
- Serving the external community.
Switch attention to those areas that would positively impact on or bring appreciable feasible and measurable improvement in the University’s mandate of promoting scholarship and service to the nation as a means of:
OUR ADMINISTRATION’S AIM

ENHANCING

REPUTATION

CURRENT RATINGS

ACHIEVE THE 21ST CENTURY GLOBAL STANDARDS.
IMPLEMENTATION OF 2000–2010 STRATEGIC PLAN

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<th>YEARS</th>
<th>1ST</th>
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<td>2ND &amp; 3RD EXECUTIVE</td>
<td>2000-2006</td>
<td>INSTABILITY</td>
<td>4TH EXECUTIVE</td>
<td>2007-2010</td>
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ASSESSMENT:

- **ALL SAID AND DONE**
- **MUCH SAID AND LESS DONE**
- **BRIDGING THE GAP**
- **RAISING THE BAR**

YEARS:

- 1ST
- 2ND
- 3RD
- 4TH
- 5TH
- 6TH
- 7TH
- 8TH
- 9TH
- 10TH
Constraints to Implementation

- Focus
- Funding
- Politics/Environment
- Attitude
- Leadership
  - College
  - Department/Units

Machinery for review already set in motion

- Prelude to 2010-2020 Strategic Plan
2010-2020 STRATEGIC PLAN

- SIGNIFICANCE
  - MDG
  - VISION 20:2020
  - 7-POINT AGENDA
  - INTERNATIONALIZATION
FOCUS OF 2010-2020 STRATEGIC PLAN

ISSUES:

- Trandisciplinary Training and Research
- Innovative Training and Research
- Least-Cost effective and efficient delivery of Services
- Intelligence Capacity Building
- African Collaboration
- Internationalization
- Stability
FOCUS OF 2010-2020 STRATEGIC PLAN

ISSUES:
- Sustainability
- New Orientation in outreach Programme
- Harmony and Peace
- Indigenous Wisdom/Concept
- Interdisciplinary
- Cooperation
- Mentoring
FOCUS OF 2010-2020
STRATEGIC PLAN

ISSUES:

- Value Orientation
- Core Ethical Values
- Millennium Development Goal
- Environment and Health
- Energy Issues
- Global Climate Change
- Northern Farmer Threat to SouthWest
  A Challenge to UNAAB
FOCUS OF 2010-2020 STRATEGIC PLAN

ISSUES:

- Students Access & Retention
- Staff (Recruitment and Retention)
- Accountability
- Tradition and Culture
- Sustainable IGR Initiative
- Reward System
SUSTAINABILITY OF “RAISING THE BAR OF EXCELLENCE”

- Attitude to Work
- Value Orientation
- Poor Mentoring
- Indiscipline
- Social Vices
- Examination Malpractice
- Internet Crimes
SUSTAINABILITY OF “RAISING THE BAR OF EXCELLENCE”

- Ignorant of Extant Rules, Ordinances, Laws and Regulation
- Old Mindset
- Poor, Lame Duck and Incompetent Leadership
However, “It must be ……………”
“It must be considered that there is nothing more difficult to carry out, nor more doubtful of success, Nor more dangerous to handle that to initiate a new order of things. For the reformer has enemies in all those who profit from old order, and only lukewarm defenders in those who would profit from the new order ……………” (But) “It is better to live a day like a lion than to live a hundred years a mouse…….”

– MACHIAVELLI, 15th CENTURY
TRAIN FOR SUSTAINABLE QUALITY LIVE

FOR OUR ALUMNI / ALUMNAE TO DIE YOUNG....... 

...BUT AT VERY OLD AGE
SUSTAINABLE DEVELOPMENT

Diagram showing the interconnections between environmental performance, sustainable development, economic development, and social inclusion.
NEEDS FOR CHANGE
CHANGE AGENTS

Culturally Sensitive
- inclusiveness,
  awareness of others

Entrepreneurialship
- Innovative,
  resilience

Socially Responsible
- stakeholders focus
  commitment to results

Active Learner
- self-awareness
  flexible thinking
  developing others
THANK YOU FOR GOOD AUDIENCE